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SUSTAINABILITY STRATEGY FOR ORGANIC RICE FARMING BUSINESS TOWARD GLOBAL MARKET: NETWORK PROCESS ANALYSIS APPROACH

Heru Irianto^{15*}, Erlyna Wida Riptanti¹⁵, Emi Widiyanti²⁵, Refaul Khairiyah¹, Agung Prasetyo³, Mujiyo⁴

Department of Agribusiness, Faculty of Agriculture, Universitas Sebelas Maret,
Indonesia

²Department of Agriculture Extension and Communication, Faculty of Agriculture, Universitas Sebelas Maret, Indonesia

³ Department of Agribusiness, Faculty of Agriculture, Universitas Tunas Pembangunan, Indonesia

⁴Department of Soil Science, Faculty of Agriculture, Universitas Sebelas Maret,

10 Indonesia

⁵The Center for Micro, Small, and Medium Enterprises and Cooperative Studies, Universitas Sebelas Maret, Indonesia

Corresponding author: heruirianto@staff.uns.ac.id

ABSTRACT

Go Organic was launched by the Indonesian Government in 2010; nevertheless, its progress has encountered issues and constraints. Farming products, especially organic rice, have been unable to satisfy export demand since organically certified agricultural land has not yet reached its goal. This study aims to investigate the sustainability strategy of organic rice farming in the global market. The exploratory investigation was undertaken in Ngawi Regency of East Java. The study surveyed 90 organic/converted rice producers as respondents. Data analysis was performed by Multi-Dimensional Scaling (MDS), which was followed by Analytic Network Process (APN). MDS was utilized to assess the sustainability of the five dimensions: environmental, economic, social, institutional, and technology. Meanwhile, ANP was conducted based on the MDS analysis findings to identify the essential methods for sustainability improvement. The research unveiled that the environmental, economic, social, and institutional dimensions were moderately sustainable. However, the technological dimension was less sustainable. Multidimensionally, organic rice farming was moderately sustainable. Based on the identified priority strategy, increasing the availability of organic matter and organisms in the soil would improve the sustainability of organic rice farming. It was accomplished by incorporating straw, livestock manure, fermented farming waste, Azolla, earthworms, eels, and vegetable insecticides into the soil, increasing the long-term quality and quantity of organic rice farming.

Keywords: go organic, environmental, economic, institutional

INTRODUCTION

Indonesia is the fourth most populous country in the world, behind China, India, and the United States. The Indonesian population exceeded 276 million at the end of 2021 [1], with an annual growth rate of 1.25% [2]. The enormous population and ever-increasing growth rate raise food needs [3]. Food is a basic necessity of every human being, ingested to supply the body with nutrients necessary to support life [4]. Following the law, the right to food is a fundamental human right protected by the 1945 Constitution of the Republic of Indonesia [5]. This right is separated into two categories: freedom from hunger and access to sufficient food that meets acceptable quality requirements [6].

The staple foods of the people of Indonesia are rice, maize, cassava, and sago [7]. As the primary food-producing industry, agriculture aims to increase output to fulfill the community's demands. Since 1970, the "Green Revolution" and chemical fertilizers and pesticides have made these efforts possible. Due to the program's emphasis on maximizing outcomes and the efficiency of farming inputs among farmers [8], Indonesia achieved rice self-sufficiency in 1984 [9]. However, the "Green Revolution" has detrimental effects on environmental, social, and health concerns [10]. The long-term impact of using chemical fertilizers and pesticides is how environmental sustainability remains sustainable in the future [11] because it harms the environment [24, 25]. Continuous use of chemical fertilizers degrades soil fertility and reduces crop yield [26]. On the other hand, people are beginning to comprehend the significance of organic food consumption for a healthy lifestyle [12]. In the end, it affects agriculture in Indonesia through the use of organic inputs or organic farming [13].

Traditional conservation-focused agriculture is combined with current farming technology to form an organic farming approach. This approach stresses crop rotation, natural pest control, crop and livestock diversity, and improving the soil using animal compost and green manure [14]. Organic rice agriculture utilizes non-genetically modified rice seedlings and does not employ radiation technologies [23]. Since 2010, the "Go Organic" initiative has provided government assistance for the success of organic agriculture in Indonesia, in addition to the efforts of the community [15]. The community's support and excitement for a healthy lifestyle and environmental preservation have increased the market for organic products, especially staple foods [16]. Rice is the primary source of energy not just for the people of Indonesia but also for more than half of the global population [17]. According to David and Ardiansyah [18], organic rice is the second most frequently purchased product by consumers.

Organic rice offers benefits over ordinary rice [20] because it lacks chemical residues [21], has tastier flavors and textures, and retains its nutritional value, which positively affects health [22]. Organic rice production in Indonesia has grown annually. In addition to home use, the commodity is exported. Indonesia exported 252 tons of organic rice in 2019, a 171-ton increase from 2016 [27]. Currently, France is the leading importer with 51.5 tons, followed by the United States with 50 tons and Malaysia with 45.3 tons. Italy, Singapore, Germany, Hong Kong, Belgium, and Australia are also importers [28]. Organic rice production is expanding in Indonesia and other rice-producing countries, such as Thailand and

Vietnam. Thailand's domestic sales have increased by 7% over the past decade, but the country has not yet reached the worldwide average of 1.5% certified organic land concerning other arable areas [29]. The acceleration of the organic farming expansion is demonstrated by a 28% rise in organic rice production in 2017 and a total area of 9,990 ha [30] of organic rice land. With 9.3 million ha of rice-growing land, Vietnam is the world's leading rice producer [31]. Although Vietnam is the largest rice producer in Asia, it is not on the list of countries that produce organic rice [32].

Indonesia has significant potential as an exporter of organic rice due to its large potential land area compared to other producing countries [28]. Ngawi Regency, comprising 14 sub-districts, is a region that grows organic rice and houses the national rice barn (Figure 1).



Figure 1. Sub-districts that have implemented environmentally friendly or organic farming systems

The expansive and productive terrain enables expanded organic rice production. This endeavor is difficult because farmers encounter obstacles, such as a small percentage of certified organic agricultural land [33] and the high risk of organic rice production [34]. According to the Ministry of Agriculture [35], certifying agricultural land, particularly rice production, boosts the product's added value and competitiveness [36]. Uncertified rice-growing land poses a marketing challenge for farmers, particularly when completing the export standards for organic rice products. Meanwhile, the organic farming system must be maintained and enhanced to fulfill market demands and export potential.

This study aims to develop a strategic model for the global sustainability of organic rice farming. This study examined the sustainability of organic rice farming. It is the basis for identifying the most critical indicators of organic rice farming when building a model for a development strategy.

RESEARCH METHOD

The study employed descriptive and quantitative methods [37]. The investigation was conducted in Ngawi Regency, East Java, Indonesia, from July to September 2022. Since Ngawi Regency is one of the nation's rice barns and has been conducting the *Go Organic* initiative since 2010, it was determined purposively for the research location. However, a relatively tiny percentage of agricultural land is currently certified organic. Out of 19 sub-districts of Ngawi Regency, 14 have switched to environmentally friendly and organic agriculture (Figure 1).

The population under study consisted of rice farmers practicing organic or environmentally friendly farming. Respondents were selected using snowball sampling (Riptanti et al., 2022). Ninety farmers were surveyed to examine the sustainability level of organic rice farming. In addition to farmers as respondents, the study included key informants from the Department of Agriculture of Ngawi Regency, the Department of Industry and Trade of Ngawi Regency, the Agricultural Extension Center, the Head of Farmers Group, and the Organic Farmer Association of Ngawi Regency (Irian et al., 2021). The information received from key informants was utilized to establish organic rice farming's sustainability strategy.

The required data comprised both main and secondary information. Data were gathered through direct field observation, interviews, documentation, literature reviews, and focus group discussions [38]. Data triangulation was also employed.

Data analysis was divided into two stages. The first stage of analysis determined the sustainability status of organic rice farming using Multi-Dimensional Scaling (MDS). The analysis technique applied Rapid Appraisal for Organic Rice Farming (RAP-ORFARM), modified from RAPFISH [39]. Sustainability measurement requires reference levels, indicators, and comparison methods [27,28]. The study deployed a modification of the sustainability indicators applied by the researchers of the Sustainability Assessment of Farming and the Environment (SAFE) [42] and the Sustainability Assessment of Food and Agriculture (SAFA) [43]. The indicators adopted were adapted to the conditions of organic rice farmers in Ngawi Regency. This research utilized five dimensions: environmental, economic, social, institutional, and technological. Each dimension consisted of attributes with scoring criteria (Table 1). The environmental dimension comprised nine attributes, the economic dimension encompassed eight attributes, the social dimension consisted of eight attributes, the institutional dimension entailed eight attributes, and the technological dimension covered six attributes. Each attribute had a score based on related references or input from experts [39]. The sustainability status of organic farming was determined based on the index value. It is unsustainable if the index value is between 0 and 25. A value of more than 25 to 50 means less sustainable, more than 50 to 75 indicates moderately sustainable, and more than 75 to 100 denotes highly sustainable [37]. The increase in sustainability status seen from the key factor comes from indicators that have a Root Mean Square (RMS) value of more than half [46][47][39].

Table 1. Dimensions and Attributes of Sustainability

Dimension	Attribute	
Environment	Prevention of chemical pollution, farming soil fertility, orga material/fertilizer content, soil organism content, use of orga fertilizers, use of vegetable pesticides, use of straw after harve water sources for irrigating rice fields, and quality control	
	water for irrigation	
Economy	Organic rice farming productivity, organic rice farming profits,	
	access to harvest sales, easy access to price information, the	
	contribution of organic rice farming income to household	
	income, farmer welfare levels, sources of organic rice farming	
	capital, and farming insurance	

Social

Group of farmers, formal education, land ownership status for organic rice farming, experience in organic rice farming, the culture of community cooperation in lowland rice farming, availability of organic rice farming infrastructure, knowledge of farmers about the advantages and disadvantages of organic farming, and community views regarding organic rice farming

Institutional

The existence of farmer groups, the participation of farmers in farmer groups, the existence and role of extension agencies, the frequency of extension and training activities, extension workers paying attention and providing assistance for organic certification, the role of capital institutions, the role of marketing institutions, and the role of field schools

Technology

Organic rice farming system using superior seeds (quality, certified, and not Genetically Modified Organisms (GMO), soil processing mechanisms, spacing, fertilization at the right time and the right dose, maintenance procedures, and post-harvest procedures

Source: Modified indicators [37][39][44][45]

The second analysis stage employed the ANP to examine the priority strategies for organic rice farming development. The key factors from the results of the first analysis stage were then analyzed using ANP [48] to determine the interactive dependence and correlation between each of the criteria used in solving complex problems through synthesis decomposition to produce the highest priority [49], as displayed in Figure 2. ANP utilizes the word cluster, each cluster having nodes that can communicate [50]. The cluster in this study comprised environmental, economic, social, institutional, technical, and alternative strategy dimensions. The nodes for each dimension of sustainability were determined by the greatest RMS value [52]. The ANP analysis yielded scores for each node, with the greatest value representing the highest priority [53].

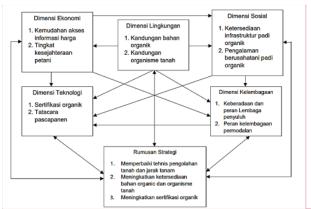


Figure 2. Network Structure

RESULTS AND DISCUSSION

Sustainability Status of Organic Rice Farming

Analysis of sustainability considered each dimension individually and the dimension as a whole. Environmental, economic, social, and institutional aspects acquired MDS values of 72.10, 66.00, 66.29, and 65.00, respectively, implying their moderately sustainable state. Meanwhile, the technology dimension obtained an MDS value of 49.49, indicating less sustainability. The MDS score for the sustainability of organic rice farming was 63.78, denoting moderately sustainable.

The first diagram depicts the environmental sustainability of organic rice farming. The content of soil organisms and organic matter in the soil, with RMS values of 5.64 and 5.04, respectively, were responsive to sustainability improvement. The amount of organic matter and organisms in the soil is crucial in preserving agricultural land fertility and environmental quality [63]. This endeavor is achieved by utilizing organic materials such as manure, compost, earthworms, eels, and vegetable insecticides [64]. Compared to conventional farming, the first usage of organic inputs will result in reduced production. It is due to the soil's acclimatization to accepting inorganic materials, which necessitates an adjustment period until it reaches its maximal production [67].

Commented [NS1]: Economic Dimension Easy access to price information Famer welfare level Social Dimension Availability of organic rice infrastructure Organic rice farming experience Institutional Dimension Existence and role of extension agencies The role of capital institutions Technological Dimension Organic certification Organic rice farming experience Institutions Technological Dimension Organic certification Dost-harvest procedures (grain drying) Strategy Formulation Improving the technique of tillage and plant spacing Increasing the availability of organic matter and soil organisms

proving organic certification

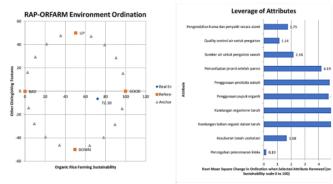


Diagram 1. Environmental Dimension Source: Sustainability Analysis Output, 2022

In Ngawi Regency, organic farming has yet to use organic inputs completely. In reality, organic farming is an environmentally friendly farming approach. Farmers have begun transitioning from conventional to environmentally friendly agriculture by decreasing their use of inorganic inputs and increasing their use of organic inputs. To reduce chemical contamination, however, farmers have utilized the same irrigation water as conventional farmers without filters [65]. According to Sivaranjani and Rakshit [66], water, as an essential component, must be controlled to prevent contamination with dangerous substances.

The second diagram illustrates the economic sustainability of organic rice farming. The majority of the crops sold by farmers were harvested dry rice. The market price for organic and ordinary rice was the same because the farming system was undergoing conversion and has yet to be certified organic. Even if the price is the same, organic rice farmers earn more profit owing to decreased expenses [68]. Typically, farmers utilized their funds to plant organic rice. According to Prasetya et al. (2021), one of the variables in the organic rice business is personal capital. If the funding originates from credit or loans, farming will be dangerous if the investment fails.

Commented [NS2]: Natural pest and disease control
Water quality control for irrigation
Source of water for irrigating rice fields
Utilization of straw after harvest
Use of botanical pesticides
Use of organic fertilizer
Content of soil organisms
Faming soil fertility

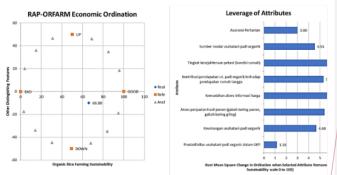
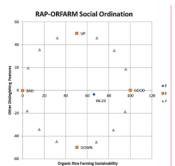


Diagram 2. Economic Dimension Source: Sustainability Analysis Output, 2022

With RMS values of 6.64 and 6.00, respectively, the leverage analysis revealed that the ease of access to price information and the degree of farmer welfare were the most important factors for enhancing economic sustainability. Farmers were more likely to select organic rice production due to the ease of access to price information and the rising degree of farmer welfare (Ambali et al., 2021). Because farmers directly sold rice to intermediaries, it was generally straightforward to collect price information (Mutoko et al., 2014). The higher selling price of organic rice than conventional rice could boost farmers' income and well-being (Rahayu and Yuliawati, 2020).

Diagram 3 exhibits the social sustainability of organic rice farming. The practice of organic rice farming is inseparable from the knowledge of farmers adopting environmentally friendly farming principles. In the past, organic rice farmers were conventional rice farmers who had farmed rice for decades. Changing farmers' perspectives from conventional to organic requires substantial motivation [69]. Government, non-government organizations (NGOs), and farmer groups conduct counseling, training, demonstration plots, and field schools to promote organic farming knowledge. The awareness to move to organic is a result of farmers' desire to attain healthy products [70], maintain rich soil [71], and minimize expenditure on fertilizers and pesticides [72] owing to lower government subsidies.

Commented [NS3]: Agricultural insurance
Source of capital for organic rice farming
Farmer welfare level (house condition)
Contribution of organic rice farming income to household income
Easy access to price information
Access to hairset sales (harvested dry grain, milled dry grain)
Advantages of organic rice farming



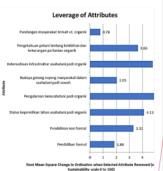


Diagram 3. Social Dimension Source: Sustainability Analysis Output, 2022

With RMS values of 5.02 and 4.79, respectively, the leverage analysis disclosed that the experience of organic rice farming and the availability of organic rice farming infrastructure were sensitive variables for enhancing the social sustainability status. The more experience in organic rice farming a farmer has the greater the farmer's mastery of the skills, ability to overcome obstacles, and responsiveness to new technology (Riptanti et al., 2021). Infrastructure for organic rice farming consists of the facilities required to develop organic rice farming (Karyani et al., 2019). Organic rice farming requires production and production shops that provide organic production facilities, suitable irrigation channels, farming roads, harvest, post-harvest technologies, and marketing networks (Persada et al., 2018).

Diagram 4 portrays the institutional dimension of organic rice farming. Support from many stakeholders, such as the government, extension agents, farmer groups, and financial institutions, is crucial for farmers to engage in organic rice farming [73]. Institutions significantly influence farmer technology transfer, acceptance, knowledge, skills, marketing, and capital requirements (Riptanti et al., 2021). Strong institutions empower farmer groups and farmers to withstand farming risks.

Commented [NS4]: Community views regarding organic farming
Farmers' knowledge of the advantages and disadvantages of organic farming
Availability of organic rice farming infrastructure
Community cooperation in rice farming
Organic rice farming experience
Land ownership status of organic rice farming

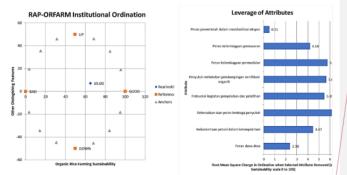


Diagram 4. Institutional Dimension Source: Sustainability Analysis Output, 2022

Leverage analysis showed that the sensitive determinants of improving sustainable status on the institutional dimension were the existence and role of extension agencies and the involvement of capital institutions, with RMS values of 6.16 and 5.77, respectively. The existence and function of sub-district-level extension agencies offer periodic dissemination, counseling, training, and demonstration plots (Irianto et al., 2021). The production of organic fertilizers, local micro-organisms (MOL), and organic insecticides are the fundamentals that organic farmers must master (Karyani et al., 2019). Production expenses are minimized by utilizing local resources accessible in the farmer's area, such as straw waste, cow manure, various spice, and Majapahit fruit, (David and Ardiansyah, 2017). On the other hand, capital institutions play a role in enhancing the management of organic rice farming by providing financing at reasonable interest rates.

Diagram 5 demonstrates the less sustainable dimension of organic rice farming technology. Organic farming begins with using seeds, land management, irrigation, fertilization, pest control, harvesting, and post-harvest care (Murniati et al., 2014). Organic land must be certified as being managed following environmentally friendly principles. The standards for organic certification are complex, and the associated fees are enormous. The government has disseminated information on organic land certification and financing aid through Field Extension Officers. However, only a few farmers have organically certified their rice fields. According to research findings, it is difficult for farmers to utilize Standard Operating Procedures (SOP) to acquire organic certification (Charina et al., 2018). Respondent farmers were still at the stage of one to three plantings on transformed land. In addition, the conversion area has been limited to planting with traditional land, resulting in relatively high water pollution and inorganic inputs. The water supply is sourced from the same irrigation water, causing relatively high chemical contamination [65, 66].

Commented [NS5]: The role of the government in facilitating

role of marketing institutions he role of capital institutions

ension officers provide assistance with organic certification quency of extension and training activities stence and role of extension agencies

Participation of farmers in farmer groups The role of village funds

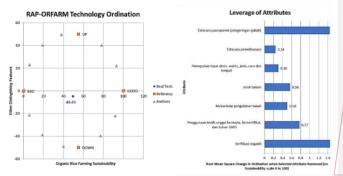


Diagram 5. Technology Dimension Source: Sustainability Analysis Output, 2022

Leverage analysis showed that the sensitive attributes of the technological dimension were organic certification and post-harvest processes, with RMS values of 1.46 and 1.44, respectively. The fact that just a limited portion of land has been organically certified implies that the certification standards still need to be met (Charina et al., 2018). Farmers have been urged to implement SOPs for organic farming system technologies to satisfy certification standards, as well as organic rice post-harvest processing. There was no contamination from conventional rice throughout the harvesting, drying, and milling processes.

The findings of the Monte Carlo analysis with the 95% confidence level indicate no significant difference between the Monte Carlo and MDS results, signifying the accurate study results and the negligible error rate [39]. Therefore, the research results in each dimension could be utilized to design a sustainability strategy (Riptanti et al., 2022).

Table 2. Differences in RAP-ORFARM Analysis and Monte Carlo Values

MDS	Monte Carlo	Difference
72.10	71.12	0.98
66.00	65.69	0.31
66.29	65.57	0.72
65.00	64.41	0.59
49.49	49.29	0.20
	72.10 66.00 66.29 65.00	72.10 71.12 66.00 65.69 66.29 65.57 65.00 64.41

Source: Sustainability Analysis Output, 2022

Organic Rice Farming Strategy Toward Global Market

Based on the RMS value of each dimension, essential criteria for enhancing the sustainability status were determined. These critical elements serve as the basis for constructing the strategy. The major informants concurred and devised three plans: enhancing soil processing procedures and spacing, boosting the availability of

Commented [NS6]: Postharvest procedures (grain drying)
Maintenance procedures
Fertilizing the right dose, time, type, method and place
Planting distance
Mechanism of tillage
Use of high quality, certified, non-GMO seeds

Commented [NS7]: Bu Erlyna, mohon kami diberi penjelasan, bagian ini adalah temuan atau kondisi ideal yang diharapkan. Sebab, nanti terjemahannya akan berbeda tensesnya. organic matter and soil organisms, and improving organic certification. In contrast, up to two crucial indicators were selected from each dimension, followed by creating a network structure and formulating the strategy. Using ANP, this network structure was examined.

Table 3 presents the findings of the ANP's environmental dimension study. Soil organic matter content with a value of 0.5583 emerged as the most priority strategy to enhance sustainability based on environmental criteria.

Table 3. Weight of Environmental Dimension Criteria

Environment	Normalized by Cluster	Limiting
Soil organic matter content	0.5583	0.0556
Soil organism content	0.3746	0.0373

Source: ANP Analysis Output, 2022

The organic matter content of Ngawi Regency's rice fields was less than 2%. Organic matter must be applied to farming soil to boost land fertility. Straw waste, animal dung, and fermented farming waste are inexpensive products common in a farmer's area. These materials have been applied to farming soil at roughly 10 tons per ha every growing season. The greater soil organic matter content will enhance soil structure, preserve soil fertility, promote microbial diversity, and maximize crop yields in quantity and quality [73].

As displayed in Table 4, the level of farmer well-being belongs to the economic dimension's top priority plan, with a score of 0.5371. Although organic farming can contribute to the betterment of the environment and human health, the welfare of farmers is of the utmost importance to sustain their passion and motivation to engage in organic rice farming [77].

Table 4. Weight of Economic Dimension Criteria

Economy	Normalized by Cluster	Limiting
Easy access to price information	0.4226	0.0287
Farmer welfare level	0.5371	0.0365

Source: ANP Analysis Output, 2022

The welfare of farmers is an indicator of the effectiveness of the organic farming system. Farmers' capability and ability to farm organic rice can be improved by enhancing their welfare. The benefits of organic farming can only be realized after at least ten planting seasons. Farmers begin to profit when the selling price of rice is greater than traditionally produced rice, the cost of production inputs begins to rise, and their farming management skills improve. The application for organic rice certification can only be submitted after ten planting seasons using an organic farming system (Charina et al., 2018).

As depicted in Table 5, valued at 0.4941, experience in organic rice farming is a priority strategy for enhancing the sustainability of organic rice farming. Counseling, training, field schools, demonstration plots, and comparative studies augment this experience. Additionally, the accessibility of knowledge sources on how to expand organically can also be gathered and evaluated independently of YouTube or internet news. Farmers can create and implement technologies to enhance the performance of organic farming systems based on their expertise. The relationship between a farmer's experience and knowledge of the farming business's technical aspects is tight [78]. According to Hasibuan et al. [79], farmers

with expertise in environmentally friendly agriculture will find it easier to practice organic farming.

Table 5: Weight of Social Dimension Criteria

Social	Normalized by Cluster	Limiting
Availability of organic rice infrastructure	0.4402	0.0298
Organic rice farming experience	0.4941	0.0335
Source: ANP Analysis Output, 2022		

learn. The better farmers' knowledge is, the greater their experience will be.

Increased farming expertise can help organic rice farmers overcome issues and hurdles. Failures faced by farmers become experiences from which they might

Table 6 presents that the existence and function of extension agencies have the highest priority on the institutional dimension, with a score of 0.5950. The farming extension is an endeavor to alter the behavior of farmers to enhance their quality of life and well-being (Anwas, 2013). The sub-district-level farming extension institutes serve as a conduit for transmitting information, dissemination, and innovation to farmers. Several farmers find implementing organic rice farming challenging since they must alter their traditional farming practices to organic farming. According to Bakker et al. [82], altering farmers' routines is difficult because farmers want reliable parties to guarantee their survival if they are obliged to adopt a new pattern of behaviors. Extension agents will bolster farmers' trust in their ability to engage in organic rice farming with superior knowledge and communication skills who actively support them.

Table 6. Weight of Institutional Dimension Criteria

Institutional	Normalized by Cluster	Limiting
Existence and role of extension agencies	0.5950	0.0434
The role of capital institutions	0.3591	0.0262

Source: ANP Analysis Output, 2022

Field Extension Officers provide constant assistance to farmers and instruction in producing organic fertilizers, organic insecticides, integrated pest management, and environmentally-friendly farming field schools. Extension workers' capacity is bolstered by including Field Extension Officers in training in the most recent technologies, distributing the latest research findings, and using equipment in organic farming systems.

As detailed in Table 7, the approach with the highest priority for enhancing the sustainability of organic rice production in the technological dimension is organic certification, with a value of 0.4973. Implementing organic farming requires a legal document in the form of a certificate recognized by the governing body. It is still an impediment for most farmers due to the difficult method involved. Conditions in the field revealed that organic rice farming, both converted and environmentally friendly, did not comply with the SOP, particularly with irrigation water and planting distances between organic and conventional rice plants.

Table 7: Weight of Technology Dimension Criteria

Technology	Normalized by Cluster	Limiting
Organic certification	0.4973	0.1482
Post-harvest procedures (grain drying)	0.4419	0.1317

Source: ANP Analysis Output, 2022

Organic rice certification costs have been considered expensive by farmers, ranging from 30-35 million rupiah per farmer group. Small farmers have strongly opposed organic certification finance. To incentivize farmers to engage in organic farming, the government has annually facilitated organic certification through the Regency Agriculture Office for farmer groups. Cooperation with third parties in organic certification, such as with marketers or exporters, is also crucial for accelerating the growth of organic certification. It necessitates the facilitation of such collaboration by regional governments.

As presented in Table 8, increasing the availability of organic matter and soil organisms has become the strategy with the highest priority (0.3973). The second and third priorities are to improve the method of tillage and infrequent planting, and to expand organic certification, respectively. Organic farming is inseparable from the organic matter level of the soil. After decades of chemical inputs to agricultural land, the condition of the soil has degraded. On the other hand, organic farming rejects using chemical inputs and non-environmentally friendly instruments. Priority number one in applying organic rice farming is to enhance the soil by increasing the availability of organic matter and organisms.

Table 8. Weight of Strategy Formulation

Strategy Formulation	Normalized by Cluster	Limiting
Improving the technique of tillage and	0.2824	0.1112
plant spacing Increasing the availability of organic	0.3973	0.1565
matter and soil organisms Improving organic certification	0.2546	0.1003

Source: ANP Analysis Output, 2022

According to Seilsepour and Rashidi [85], soil requires essential nutrients such as organic carbon, phosphorous, potassium, and nitrogen, all of which are derived from organic matter. Farmers have regularly added straw, animal manufe; fermented farming waste, Azzola, earthworms, and eels to boost the amount of organic matter and organisms in the soil. This endeavor would be complex for farmers in the short term, but the regular use of organic materials and organisms would result in long-term environmental and financial advantages [87].

Soil is an environmental factor playing a crucial function. As a planting medium, soil serves as a repository for organic matter that promotes plant development. Increased availability of organic matter and soil organisms as fundamental capital boosts the worldwide market viability of organic rice farming.

CONCLUSION

The analysis disclosed moderately sustainable environmental, economic, social, and institutional dimensions but the less sustainable technological dimension of organic rice farming. In other words, the sustainability of organic rice production has been moderately sustainable across several dimensions. Improving soil processing processes and spacing, increasing the availability of organic matter and soil organisms, and improving organic certification are strategies for enhancing the sustainability of organic rice farming. Priority is placed on increasing the

availability of organic matter and soil organisms in the implemented strategy. It aims to promote fertility and environmental quality to boost productivity.

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